



Work and Organizational Psychology

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Work & Organisational Psychology is about understanding human behaviour in the workplace





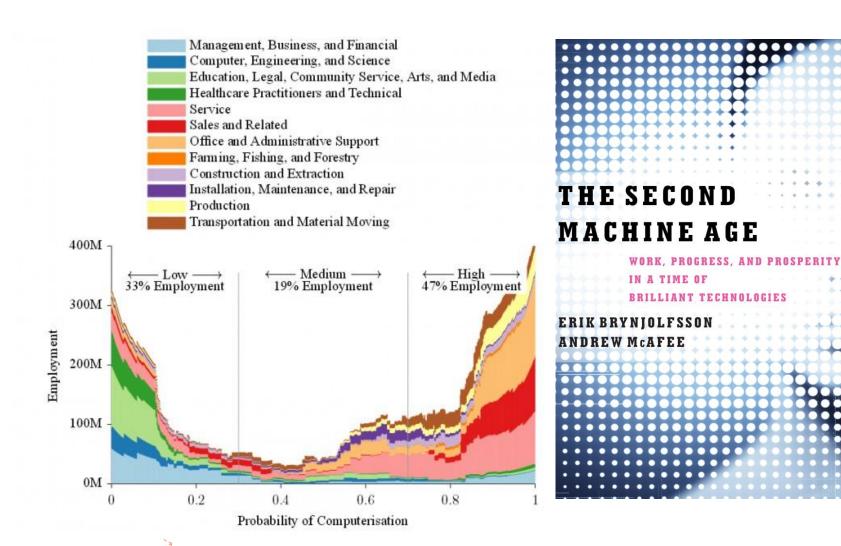


W&O Psychology

- Personnel Psychology (HRM)
 - Personnel selection, development and training, ...
- Work Psychology
 - Job design, motivation, safety at work, work and health...
- Organisational Psychology
 - Leadership, organisational culture, teamwork, organisational change, innovation, ...







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OECD Social, Employment and Migration Working Papers No. 202

Automation, skills use and training

Ljubica Nedelkoska, Glenda Quintini

McKinsey&Company

MCKINSEY GLOBAL INSTITUTE A FUTURE THAT WORKS: AUTOMATION, EMPLOYMENT, AND PRODUCTIVITY JANUARY 2017

> THE FUTURE OF SKILLS EMPLOYMENT IN 2030

> > Hasan Bakhshi Jonathan M. Downing Michael A. Osborne Philiope Schneider

Go

Research partners







Ranges of estimated time frames to reach the next level of performance for 18 human-related performance capabilities

Maastricht University

Rating 📕 I	📕 Below median 📕 Median 📕 Top quartile		Human performance Median Top quarti	
	Automation capability	Rating		
Sensory	Sensory perception		0 • • • • •	
Cognitive capabilities	Recognizing known patterns/categories		•	
	Generating novel patterns/ categories		0 ••	
	Logical reasoning/problem solving		00	
	Optimization and planning		•	
	Creativity		00	
	Information retrieval		•	
	Coordination with multiple agents		••	
	Output articulation/ presentation		0	
Natural language processing	Natural language generation		0	
	Natural language understanding		00	
Social and emotional capabilities	Social and emotional sensing		••	
	Social and emotional reasoning		00	
	Social and emotional output		0	
Physical capabilities	Fine motor skills/dexterity		0 ••	
	Gross motor skills		•	
	Navigation		•	
	Mobility		•• ••	

2010

20

30

50

60



McKinsey Global Institute (2017):

Half of today's work activities automated between 2035-2075

2080

70

SOURCE: McKinsey Global Institute analysis

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20 Fastest Growing Occupations

Feb. 5, 2014 Page 2 of 2 OCCUPATION, GROWTH RATE, 2012 MEDIAN PAY

Industrial-organizational Psychologists, 53 percent: \$83,580

Personal care aides, 49 percent: \$19,910

Home health aides, 48 percent: \$20, 820

Insulation Workers, Mechanical, 47 percent: \$39,170

Interpreters & Translators, 46 percent: \$45,430

Diagnostic medical sonographers, 46 percent: \$65,860

Helpers--Brickmasons, blockmasons, stonemasons and tile and marble setters, 43 percent: \$28,220

Occupational therapy assistants, 43 percent: \$53,240

Genetic Counselors, 41 percent: \$56,800

Physical therapist assistants, 41 percent: \$52,160

Physical therapist aides, 40 percent: \$23,880

Skincare specialists, 40 percent: \$28,640

Physiciian assistants, 38 percent: \$90,930

Segmental pavers, 38 percent: \$33,720

WOP at Maastricht University

- One year Master in Maastricht
- Two-year International Joint Master of Research in Work and Organizational Psychology in Maastricht (NL), Lueneburg (D) and Valencia (ES)

Set-up of the one year master W&O Psychology

- 1st. period (Sept Oct)
 - Work Psychology 5 EC
 - Human Resources 5 EC
- 2nd. period (Nov Dec)
 - Organisation and cognition 5 EC
 - Human performance 5 EC
- 3rd. period (Jan July)
 - Professional skills 10 EC
 - Methods / research proposal 5 EC
 - Research project 17 EC
 - Master thesis 8 EC







Example problem Work Psychology

Imagine:

You have won the jackpot in the lottery (147 mln Euro).

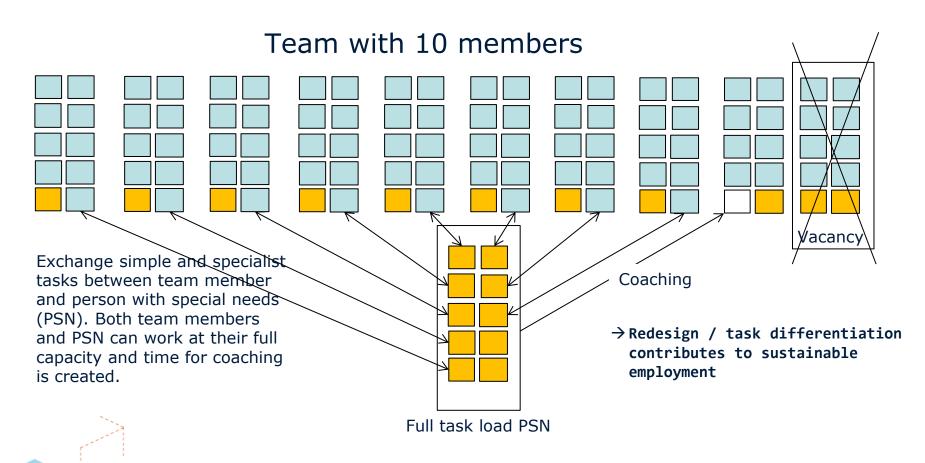
Which of the following options would you choose, and why?

- stop working
- look for a different job (what kind of job?)
- continue in my current job





Fitting work to people: Inclusive work redesign







Topics from Work Psychology Job and work design Job attitudes Organizational commitment Work-life balance, recovery Occupational health, stress, sustainable work Task analysis

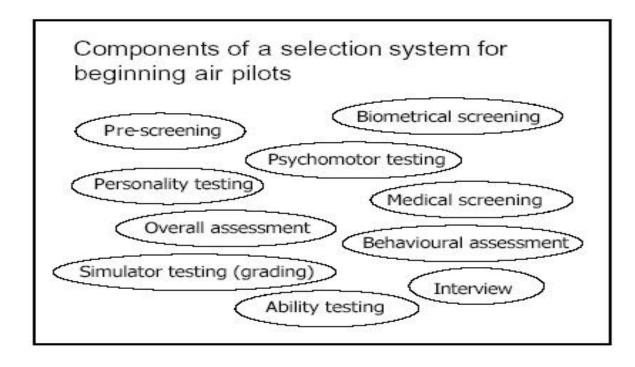


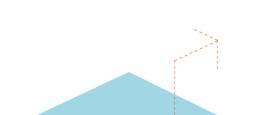




Example: Human resources

What is the best way to sequence these components in designing a selection system for pilots?







Topics Human resources Recruitment Selection Training and development Performance management Career development Talent management

Practical: What is it like being a work and organisational psychologist? (Structured job interviews)





Example: Organisation and Cognition

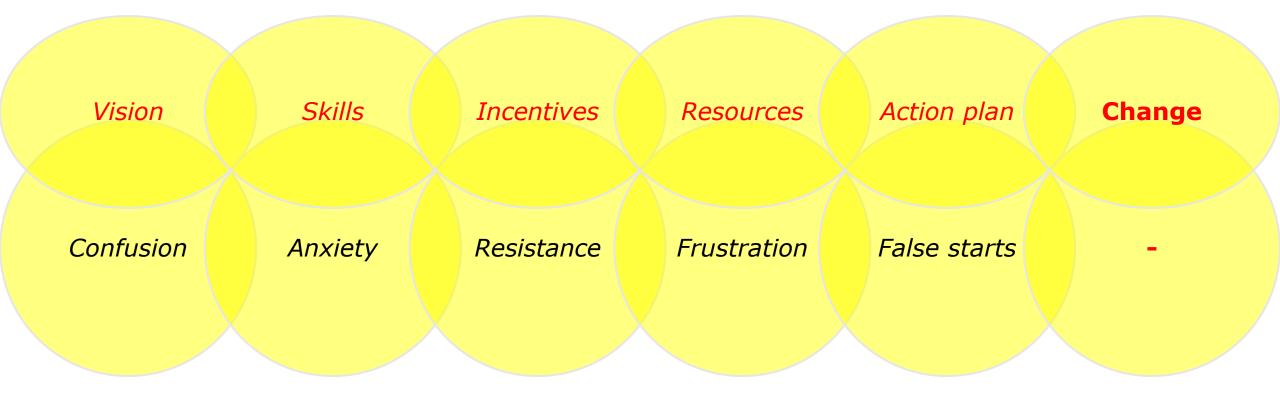
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Harvard Business Review

DEFEND YOUR RESEARCH

What Makes a Team Smarter? More Women

by Anita Woolley and Thomas Malone

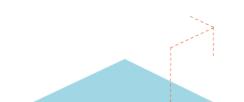


Based on Knoster (1991)



Topics Organization and Cognition

- Strategic decision making
- Entrepreneurship
- Leadership
- Team performance
- Innovation, future of work
- Organizational change, change management
- Intercultural competence
- Practical: negotiation



Collaborating with students in Bandung to develop PBL materials and research/intervention proposal on humanitarian work psychology in Indonesia

- Poverty reduction
- Social entrepreneurship
- Capacity building
- Displacement/refugees
- Disaster management
- Fair pay
- Child labor
- Coping with stress in humanitarian work
- Corruption
- Gender mainstreaming
- ...







Connecting worlds: making virtual mobility work for the greater good Maastricht University





Example from Human Performance









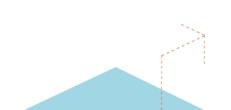
Topics from Human Performance

- Performance motivation
- Goal setting
- Dynamic work behaviour and interruptions
- Safety and risk perception
- Organizational citizenship and counterproductive work behaviour
- The ageing worker



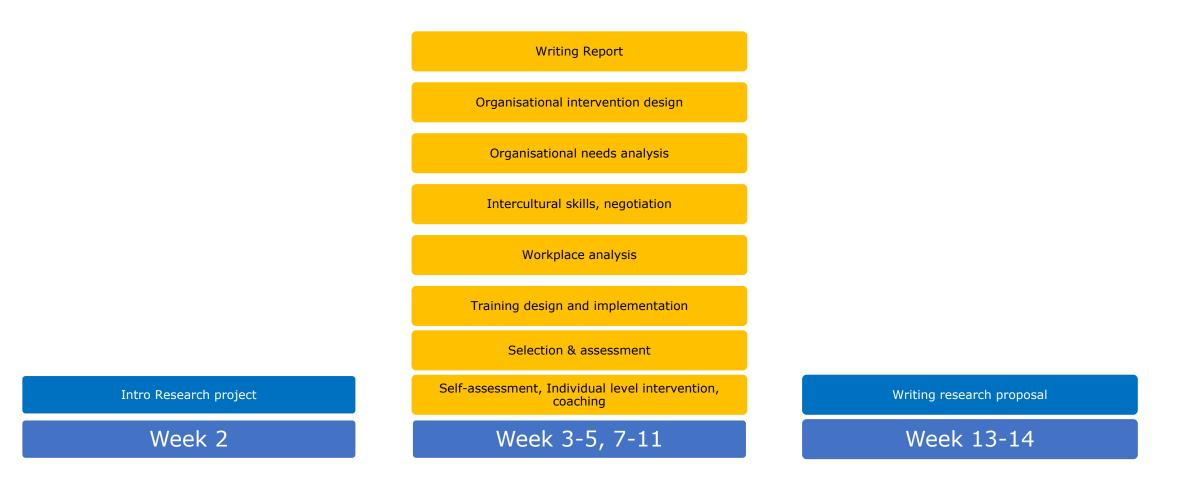
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Topics from Professional Skills



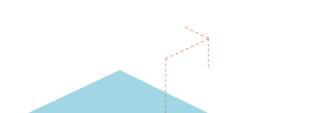






Components of Research Project

- Writing research proposal (5 ECTS)
 - Practical Research methods
- Research project (17 ECTS)
- Master thesis (8 ECTS)



Example topics Research Project

- Recovery from work
- Mindfulness at work
- Personnel selection
- Individual differences in performance
- Inclusive organizations
- Job redesign
- Workplace learning and expertise
- Creativity and innovation
- Team performance
- Work stress and unhealthy eating
- And many others ...





Where can I work as a W&O Psychologist?

• Organisations

- Recruit and select personnel
- Assess and develop talent and competencies
- Design and give training
- Design leadership development programs
- Coach employees
- Analyse and redesign jobs
- Set-up and conduct employee surveys
- Facilitate organizational change projects

• ...

• Universities

Where did our students start their careers?

Vodafone	Deutsche Bahn AG			
ΤΝΟ	Sara Lee			
Unilever	Deloitte			
DSM	CapGemini			
Sogeti	DHL			
ABN Amro	McKinsey			
Prezi	NATS			
Beiersdorf	Ferrero			
GITP	Scheidegger			
Coaching & Training consultancies				
Higher education				
Entrepreneur				

Alumni Survey 2015/2016

22 out of 23 respondents employed within 3 months (response rate 28%)

Consultancy (40%) Business Services (20%) Education (10%) Research (10%)



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Double degree w/ University of Sevilla:



+

e degree w/ University of Se bachelor psychology @ UM 1 year in Sevilla master W&O psychology

3 diplomas (BSc @ UM, MSC @ UM, MSc @ US)



Maastricht University



http://www.maastrichtuniversity.nl/web/Faculties/PsychologyAndNeuroscience/TargetGroup/ProspectiveStudents/MastersProgrammes/Psychology/Specialisations/WorkAndOrganisationalPs ychology/DoubleDegreeMastersProgramme.htm

Go he extra

mile





Double degree w/ Universita degli Studi di Milano: master W&O psychology UM master in cognitive science and decision making



2 diplomas (1 yr MSc @ UM, 2 yr MSc @ UNIMI)

Maastricht University

International Joint Master of Research in Work and Organizational Psychology



- 2-year, full-time master's, taught in English
- combine educational and research strengths of three universities
- joint master's degree from Maastricht University, Leuphana University, and University of Valencia

Go

mile

the extra

 preparation for doing research and working in an international environment

IJMRWOP - scientist innovator

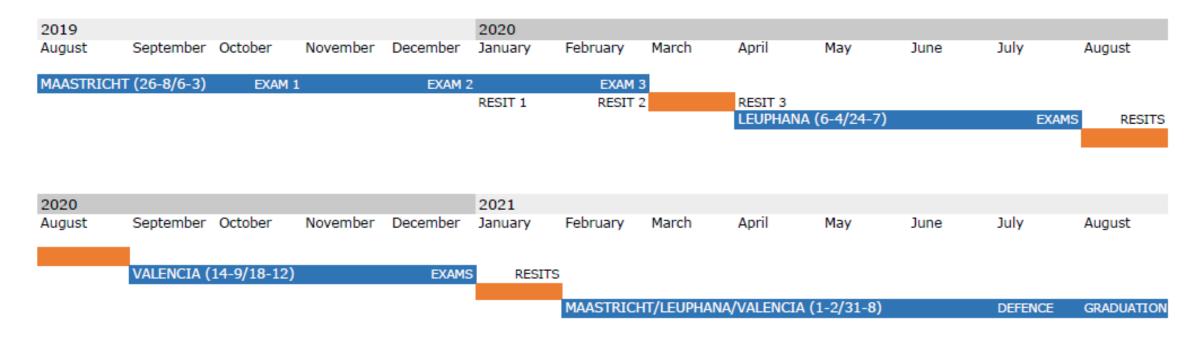
- high quality research training focused on basic <u>and</u> applied research
- learn how to translate research in Work and Organizational Psychology to fit needs of external stakeholders
 - translating laboratory findings to large organisations
 - designing evidence-based interventions
 - valorisation and commercialisation of research outputs
 - communicating results to society
 - interfacing with entrepreneurs
- much appreciated by both scientists and industry representatives during recent accreditation (nov 2018)

Maastricht University

Semester 1 Maastricht (M) - 30 EC	Semester 2 Lüneburg (L) - 30 EC	Semester 3 Valencia (V) - 30 EC	Semester 4 M/L/V - 30 EC	
Introduction (2 EC) Work Psychology (5 EC)	Critical Reading: Writing a Research Proposal (10 EC)	Human Resources Psychology: Interventions and Practices (5 EC)	Research Project/ Master's Thesis (26 EC)	
Human Resources (5 EC)	International Aspects of HRM (5 EC)	Interventions in Work Psychology: Work Design and Team Work (5 EC)	sychology: Work Design and	
Organisation and Cognition (5 EC)	Negotiation in International and Intercultural Contexts (5 EC)	Interventions in Organizational Psychology: Organizational Change and Development (5 EC)		
Human Performance (5 EC)	Research and Design (5 EC)	Intervention Methods in Occupational Health Evaluation (5 EC)		
Statistics and research methodology (8 EC)	Group Research Project (5 EC)	Advanced Research Skills (6 EC) Preparing Research Project / Master's Thesis (4 EC)	Advanced Research Skills and Research Ethics (4 EC)	

Go the extra mile

IJMRWOP 2019-2021



Education free / relocation period





Admission IJMRWOP

- Max. enrollment: 30
- University bachelor
- Courses on methodology and statistics (min. 30 ECTS)
- Knowledge of psychology (min. 70 ECTS)
- English proficiency (min. level IELTS 6.5)
- CV, motivation letter, transcript of grades
- Deadline for application: April 1st, 2019

For more information visit the stand 'Application & Admission' at the information market





Admission Requirements one-year master

Bachelor's degree		Remarks
Dutch University Bachelor Psychology	Admissible	
Non-Dutch University Bachelor Psychology	Check by Board of Admissions	
All other University Bachelors*	Check by Board of Admissions	
University of Applied Science (HBO)	Not admissible	The Faculty does not offer any pre-master programmes

* Additional requirements

- Courses in Statistics (min. 18 ECTS);
- Knowledge of Psychology (min. 4 courses);
- The Bachelor's degree must be substantially relevant to the Master's specialisation of your choice;
- You are requested to write a one-page motivation letter which specifies why you want to follow the master's programme of Psychology and the specialisation of your choice.

For more information visit the stand 'Application & Admission' at the information market





Thanks for your attention!

Questions? (Feel free to send them later via e-mail)

