



This is our world

Maastricht University in brief 2014-2015

The cover photo was taken at the opening of Maastricht University's International Service Desk on 7 April 2015. The students represent the more than 100 countries that our students and staff originate from.

Colophon

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Preface

In January 2016, Maastricht University will celebrate its 40th anniversary. Our jubilee year will focus not only on our history and past achievements but also on formulating ideas about the best possible path into the future, which will be incorporated into our new strategic programme for the years 2017-2021.

Maastricht University is built on the cornerstones of Problem-Based Learning and internationalisation. Perhaps this is why we have risen in a relatively short time to become a respected institution among academic institutions worldwide that are, by and large, much older than we are. It may also have something to do with us listening to the needs of our stakeholders, students, peers, employees and society at large.

We train our students to become global citizens in a modern learning environment that includes more than 100 nationalities. We do this in an academic community that we shape together with our staff and students, where there is room for debate. In this context, we work to improve the HRM policy and to achieve a balanced workload for our employees, which further improves the quality of our educational environment and the student experience.

We believe a strong academic mission and attention to the future of our students go hand in hand. In order to optimally prepare our students for the job market, we are expanding the opportunities for them to participate in professional practice during their studies. This will happen, for example, on the campuses of Kennis-As Limburg, an ambitious ten-year strategic programme for strengthening the economic structure of the region within the Brightlands initiative. Kennis-As projects focus on multidisciplinarity, connections with businesses and social issues – core values that are important for the entire university, which, at the same time, must foster fundamental research and critical thinking.

In the end, our common focus is on talent development, both for our students and our staff. And we will continue to nurture the talent that has existed at our university since its founding nearly forty years ago: the ability to innovate. There are many examples of this, including the innovative mindset that attracted three leading professors who will enhance the scientific profile of South Limburg, and our launch of a third programme in the liberal arts and sciences, this time in Venlo, where nutrition and healthcare are hot topics.

Meanwhile, our 50,000th student graduated in 2014. Our alumni are perhaps the most visible calling card of Maastricht University. With them, our university community is complete and ready to move into the future.

Executive Board, Maastricht University



From left to right:
Dr. Nick Bos (Vice-President),
Prof. dr. Martin Paul (President),
Prof. dr. Luc Soete (Rector Magnificus).

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the world cross; there lies your vocation." Aristotle (philosopher and scientist)

the little prince, "is that somewhere it hides a well..."

water is constantly flowing. But this spring loses its value if it is not used in Antoine de Saint-Exupéry (writer) the right way."

Ludwig Wittgenstein (philosopher)

talents, which in prosperous circumstances would have lain dormant." Horace (poet)

Le génie sans talent n'est rien." Paul Valéry (writer)

That's how the light gets in." Leonard Cohen (singer-songwriter)



The future looks bright

Their appointments at Maastricht University were prepared for intensively in 2013, but in 2014 we were able to actually present them: three new university professors. These are professors who have a special position based on their scientific stature and who know how to advance scientific developments that transcend traditional disciplines. Peter Peters, professor of Nanobiology, was the first, followed by Clemens van Blitterswijk, professor of Complex Tissue Regeneration, and Ron Heeren, professor of Imaging Mass Spectrometry. With them, large groups of researchers, high-tech research infrastructures and a promising future came to Maastricht. To be continued!

New! New! New!

With the three new university professors, Maastricht University also received two new research institutes. MERLN Institute for Technology-Inspired Regenerative Medicine, headed by Clemens van Blitterswijk, focuses on engineering complex human tissues and organs, such as muscle, bone and blood vessels, from a patient's stem cells. M4I (Maastricht MultiModal Molecular Imaging Institute) has two divisions: Nanoscopy led by Peter Peters and Imaging Mass Spectometry led by Ron Heeren. The molecular imaging institute focuses on the treatment of cancer and tuberculosis, through gaining a better understanding of proteins in cells. In both institutes, the translation to society is high on the agenda.

Training on the job

In recent years, informal learning at work has been shown to be by far the most important way for Dutch employees to update their knowledge. Only four percent of the time they spent on polishing their skills in 2013 took place in the form of a course or training. This was reflected in the report 'Working and learning in the Netherlands' by the Research Centre for Education and the Labour Market (ROA), which was presented in July 2014. The Ministry of Social Affairs and Employment asked ROA to investigate how those in the labour force keep their skills sharpened. Another finding was that in recent years older workers have tended to follow formal schooling, possibly in response to the penny pinching when it comes to pension regulations.

Crossing borders

Transnational migration and citizenship, on both a European and a global scale, are central to the new research centre MACIMIDE (Maastricht Centre for Citizenship, Migration and Development). Within the institute, four of the six Maastricht faculties work together on issues such as citizenship and immigrant integration and transnational families. These are current issues in our globalising world, particularly in border regions like South Limburg, which is why the Province of Limburg supports the centre financially. In April 2014, the formal kick-off was held, where UM professor of Globalisation and Development, Valentina Mazzucato, spoke about the impact of migration of one or both parents on the welfare of children.

Congrats!

In 2014, six UM researchers received a Veni grant from the NWO; five colleagues received a Vidi grant. To top it all off, professors Leon de Windt and Joris Veltman received a prestigious Vici grant worth 1.5 million euros in early 2015.

Grant

Prof. Marc Vooijs received a prestigious Consolidator Grant from the European Research Council (1.8 million euros). He will examine the role of oxygendeficient cells that are often present in a tumour.

Appointme

Prof. Rainer Goebel was appointed as a member of the Royal Netherlands Academy of Arts and Sciences (KNAW) after he was nominated by 'peers' within and outside the Academy. Goebel does pioneering work in cognitive neuroscience and brain imaging.

top!

In 2011, nearly twice as many people in the Netherlands quit smoking as in 2010, thanks to a media campaign about compensation for help to stop smoking. That was found in a UM study, which was published in Tobacco Control.

Data

The Maastricht Centre for Systems Biology (MaCSBio), which brings together all Maastricht knowledge on systems biology, saw the light of day in 2014. The focus is on the integration of relevant biological data coming from different empirical domains.

Criticism

Criticisms and recommendations from the UN Human Rights Committees are often disregarded or brushed aside by governments of countries that actually proclaim the importance of human rights. This and more emerged from the doctoral research of Jasper Krommendijk at the Faculty of Law in 2014.

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Research

Made in Limburg In the corridors of the Faculty of Law,

they were called Victor & Rolf, after the stylish design duo. The identical twins Maurice and Raymond Canisius received their PhD on 10 December 2014 at UM for a joint thesis about the personal liability of directors for impermissible dividend payments in the revised company law. Even though it involved a very current issue, the shared history of the 25-year-old Limburgers attracted the most media attention. They both worked as lawyers at the Maastricht law office Thuis & Partners and also shared an apartment during the eighteen months that they wrote the thesis together. And they both remain affiliated to UM as postdocs.

Black or white

Dutch primary school students in a school with more than 77.7% of non-Dutch children are twice as likely to drop out of secondary school. This emerged from the doctoral research of Cheng Boon Ong at the Maastricht Graduate School of Governance, under the guidance of the Top Institute for **Evidence-Based Education Research** (TIER). It was the first time that the effects of the student make-up of a primary school population on the secondary school career were examined. The PhD student had to explain to a lot of media in 2014 that the cause should probably be sought in the group effects, which in this case were negative. Further research is needed, she concluded.

Power to the people?

The idea that the EU no longer conveys what we as citizens want, due to the growing power of civil servants, is unfounded. That was one of the messages from Prof. Christine Neuhold in her inaugural address in March 2014. She thereby accepted the endowed chair in EU Democratic Governance at the Faculty of Arts and Social Sciences. Regarding the role of unelected EU officials in the European Parliament, she claims: No democracy without bureaucracy in the EU. "Although officials sometimes influence policy, we encountered no cases in our study in which the directly elected parliamentarians didn't make the decisions themselves."

Mapping Maastricht

The funding of two UM projects by the EU consortium Human Brain Project (HBP) showed in 2014 that Maastricht neuroscience research is well regarded. This is one of the largest EU-funded research initiatives and aims to unravel the human brain and brain diseases, by bringing together various European initiatives. Three UM professors - Elia Formisano, Rainer Goebel and Peter de Weerd – are involved in two projects. They will, for instance, compare the brain functions of humans and rhesus monkeys at the sub-millimetre level. The goal is to arrive at a detailed model of the human cortex. The university received about 400,000 euros in total, which covers three postdocs for two

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Myths

In June 2014, Prof. Hein de Haas accepted his endowed chair in Migration and Development at the Faculty of Humanities and Sciences. Key quote: "Many popular ideas about migration are not based on facts but on myths."

Ice, ice baby

Through a study of brown fat activation in 'The Iceman' Wim Hof and his twin brother, Prof. van Marken Lichtenbelt came another step closer in 2014 to winning the fight against illnesses such as diabetes and obesity.

Missing link

In October 2014, behavioural biologist Prof. Frans de Waal accepted the first UM-Eugène Dubois rotating chair. At the end of the nineteenth century, Dubois found the fossils of 'Java Man', the socalled missing link in the evolutionary line of humans.

St-art!

During the 2015 TEFAF, a new UM network was officially launched: the Maastricht Centre for Arts and Culture, Conservation and Heritage (MACCH). Multidisciplinary, topical, regional and international; what more could a university want?

Top 40

Two Maastricht economists were named among the top 40 economists of 2014 by ESB magazine ('Economisch Statistische Berichten'), which aims to encourage scholarly pursuit in economics and business economics: Nils Kok was number 32 and Jean-Jacques Herings was 38.



Guilty of winning

The fact that student teams of the Maastricht law faculty practice a lot in mock trials during their study programme, can often be seen in international moot court competitions. In 2014, the UM team added a sixth victory at the European Law Moot Court Competition (ELMC) to its name. The competition was organised by the European Court of Justice in Luxembourg and focused on the recognition of gay marriage and adoptions by same sex couples in the European Union. No other Dutch university holds such a victorious record at the ELMC.

Here we come

Just as in the previous year, in 2014 Maastricht University was among the best young universities in Europe according to the QS 'Top 50 under 50' ranking. UM maintained its sixth place in the special ranking of universities younger than fifty. The ranking, which is part of the QS World University Rankings, appeared for the first time in 2012. The QS World University Rankings evaluates universities on their percentage of international students, citations, academic reputation, reputation amongst employers, staffstudent ratio and international staff. According to the organisation, the 'Top 50 under 50' shows which universities will climb to the top global positions in the future.

IA/hadunit?

By solving a fictional murder, a group of prospective students got to know the maths and science programmes at UM for two days in March 2014. 'Dossier 043' has successfully been organised annually since 2011.

Mmmmm

The title of the big bachelor's Open Day in November 2014, 'Get a taste of Maastricht', rang more than true. University College Venlo presented itself with chocolates with buffalo worms.

Como on in

More than 2,500 students from UM and Zuyd University of Applied Sciences took part in the INKOM introduction week in August 2014. The new students got to know their new student town in many different ways.

Caps & gowns

The first 24 graduates of the Maastricht Science Programme received their diplomas on 4 July 2014, dressed in caps and gowns. It was half the group of bachelor's students who, three years before, began the first Dutch science-focused study programme in the liberal arts tradition. That means they select their subjects within the natural sciences under the guidance of academic advisors. Most of these 24 have already been admitted to master's programmes in the Netherlands and abroad; they represent twelve nationalities. Proud dean Thomas Cleij: "They have learned to think broadly, to make connections between subjects; they are strongly communicative and creative."

1 alumnus, 50,000 alumni

Nearly 4,500 students obtained their bachelor's or master's degree at Maastricht University in 2014, bringing the number of UM alumni past the 50,000 mark.

Vice rector

healthy eating.

Smooth start

While enjoying a healthy smoothie

in late October 2014, the official go-

ahead was given for the construction

of Maastricht University's new sports

centre. The multifunctional centre not

only offers good sports facilities, but

also a study and meeting place for

students and staff at the Randwyck

campus. In mid-2015, the first part of the new building will be in use; the rest

will follow about six months later. The

centre includes a large gym for ball,

and team sports, two gyms for group

lessons such as martial arts, a spinning

and fitness room, three squash courts

and an 11-metre climbing wall, as well

as a catering facility that emphasises

To give an extra boost to educational innovation at Maastricht University, Prof. Harm Hospers was appointed vice rector in February 2015. Hospers was previously director of the Education Laboratory (EdLab).

Enalis

A new English track will be launched in the bachelor's programme in Psychology in August 2015, alongside the existing Dutch track. This makes it the fourteenth of the total nineteen UM bachelor's programmes that is offered fully in English.



Learning to learn

What are the strengths and weaknesses of the Dutch education system? How can the system better facilitate an optimal future for students? These and other questions have been explored by Maastricht University's Academic Workplace for **Education (Academische Werkplaats** Onderwijs) since 2014. Within this new platform, various parties from the education sector work together. Researchers, policymakers and professional practitioners bring their expertise and ideas together and do research that not only involves current problems in education, but also contributes to addressing them. The Dutch Inspectorate of Education is co-founder and also funds the endowed chair in Education Systems, currently held by Prof. Inge Wolf.

Top of the bill

The annual results of the 2014 Dutch guide to higher education (Keuzegids), which compares the study programmes of Dutch universities, again brought good news to Maastricht. Eight of the seventeen bachelor's programmes that were assessed took first place. In addition, three programmes were classified as 'top programmes not only in their own disciplines but overall in Dutch academic education': University College Maastricht (UCM), Knowledge Engineering and Economics & Business. The figures also showed that PBL pays: of all Dutch universities, Maastricht University has the highest percentage of students who graduate within five years. According to students, the education they receive at UM prepares them well for a future career.

Master this

Kennis-As Limburg, where UM, the Province of Limburg and other knowledge institutions invest in the knowledge economy, also bears educational fruit. In September 2015, UM will be able to start with two new master's programmes: Biobased Materials and Systems Biology. Both are unique in the Netherlands. Biobased Materials (at the Brightlands Chemelot Campus in Sittard-Geleen) focuses on using biotech and chemical production techniques to form biological building blocks of functional materials and products. Systems Biology (at the Brightlands Maastricht Health Campus) covers a new interdisciplinary field where traditional biology and the life sciences are combined with elements from computer science and mathematics.

New college

In September 2015, the third UM bachelor's programme in Liberal Arts and Sciences will be launched; University College Venlo (UCV) will provide an open curriculum like University College Maastricht and the Maastricht Science Programme. UCV is a mix of life sciences and social sciences, thematically focused on nutrition and health as well as logistics and business. As part of the framework of Kennis-As Limburg, UM wants to do more in Venlo in the areas of services, research and contributions to economic activity in the region. For six years, two master's programmes have been offered in Venlo: Global Supply Chain Management and Change, and Health Food Innovation Management.

Club

To help international students feel more at home in Maastricht, the first steps were taken in early 2015 towards opening the International Students Club in the Timmerfabriek, an industrial monument where pop centre De Muziekgieterij is also located.

Quality seal

In the 2015 Dutch guide to higher education (Keuzegids), 26 of the 39 UM master's programmes that were evaluated achieved a top-3 position. This included 9 that reached first place. The quality seal 'top degree' ('Topopleiding') was given to the SBE master's programme Management of Learning and to the FASoS Research Master in Cultures of Arts, Science and Technology.

EdLab

The Maastricht University EdLab, a centre for educational innovation, was founded in 2014. Its three pillars are innovation of Problem-Based Learning, excellence programmes and research on the support and development of educational and cognitive abilities.

Launch

In the spring of 2015, the Maastricht Centre for Entrepreneurship launched the new Launch Base programme at the former Tapijnkazerne. This incubation programme for student entrepreneurs was made possible by the Province of Limburg, the Municipality of Maastricht and Maastricht University.

Knowledge for society

It's an honour

Two honorary doctorates that were awarded by UM during the 2015 Dies Natalis received particular media attention: those of **European Commissioner Frans Timmermans** and Wikipedia founder Jimmy Wales. They received the honorary doctorates for the exceptional contributions they have made, either directly or indirectly, to academic education and research. Frans Timmermans was praised for his great contributions to both European and international relations. He also had the honour of giving the 'Dies speech'. With Wikipedia, Jimmy Wales created a universally accessible platform and infinite source of information which students in particular, can no longer imagine life without. While in Maastricht, he gave a lecture for hundreds of students on 'Understanding failure as a route to success'. Scholars Wolfgang Wahlster and Michelle Craske also received honorary doctorates.

Final destination: Havana

One moment you are just doing your job in Maastricht, the next you are transported to Cuba, final destination Havana. This happened to UM's 3 Tesla fMRI scanner in the summer of 2014. With the arrival of the new 3 Tesla, 7 Tesla and 9.4 Tesla super scanners and thus the completion of the Brains Unlimited imaging centre in late 2013, UM now has one of the most advanced facilities for brain research in the world. This offered the Faculty of Psychology and Neuroscience the chance to donate its old 3 Tesla scanner to its colleagues at the Cuban Neurosciences Center (CNEURO), a leading research centre in Latin America.

Transition

Limburg has the largest negative domestic migration of all Dutch provinces. How this should be handled was central to the inaugural lecture of Prof. Frank Cörvers, who accepted the endowed chair in Demographic Transition, Human Capital and Employment in October 2014.

Police

Scholars from Maastricht's Faculty of Law guided the training of Indonesian police officers in 2014. Together with the Indonesian National Police, they developed a new training programme. Mundo, the UM institute for development cooperation, coordinated the project.

Medici

A spin-off of the Basic Pharma Group began in 2014 with the development of a new drug against sepsis, which is a leading cause of death in the ICU. UM researchers discovered the promising basic principle.

SER

Saskia Klosse, professor of Social Law, was appointed to the Dutch Social and Economic Council (SER) in August 2014. The SER advises the government on the general framework of socio economic policy.

Anniversarı

The School of Business and Economics (SBE) celebrated its thirtieth anniversary in September 2014 by sponsoring an additional night of the BRUIS music festival in Maastricht, among other things. This allowed the city and its residents to celebrate the anniversary with the faculty.

In 2014, four UM start-up companies were conceived, twelve patent applications were filed for new inventions and one license agreement was signed, according to the Maastricht Valorisation Centre.

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Fake it ...

scientists from research school CARIM presented CircAdapt in 2014, a computer model for simulating problems in the cardiovascular system. The interactive tool is designed primarily for training young doctors and for scientific research, but it can also be used by cardiologists at hospitals. It can simulate individual and specific conditions and can be used to first test a possible treatment. By offering the program for free (via www.circadapt.org), the researchers hope that it will spread throughout the cardiology community. Their work was published in the European Heart Journal.

Presidential debate

All eyes were focused on Maastricht in April 2014, when the first European Presidential Debate took place in the Theater aan het Vrijthof. Organised by Maastricht University, the municipality of Maastricht, Connect Limburg and the European Youth Forum, four presidential candidates debated on issues that are important for European youth: unemployment, education and the involvement of young people in politics. Seven hundred youth filled the hall, and the debate was simultaneously broadcast in 13 languages by Euronews. In light of the European character of both the city and the university, Maastricht was a logical place to hold the debate.



Ambitious decade

Kennis-As Limburg, an ambitious ten-year strategic programme to strengthen the economic structure of the region, brought a boost of 370 million euros to Limburg in its first two years. With this slightly more than half of the planned investments, which total 600 million euros, have been allocated. The next few years will be spent working hard to turn the money into concrete, effective, structureenhancing projects that will boost the regional economy. The goal: new businesses, new jobs, more knowledge workers, better health, better education, more spending and hence greater prosperity for our province.

Smart Services

An innovative hot spot for the development of 'smart services' - that is what the Smart Services Campus in Heerlen must become over the next decade. In June, pension provider APG, the Province of Limburg and Maastricht University signed a letter of intent for its realisation. The increasing use of digital processes and mobile devices is changing the way various forms of administration are developed and maintained. The campus, which is part of Kennis-As Limburg, has responded with the development of new and unique products and services. At the expertise and innovation centre Business Intelligence & Smart Services (BISS), education, research and business come together; it is an initiative of UM, Zuyd University of Applied Sciences and the Open University.

Value-Based Marketing

Students of the SBE master's programme in Strategic Marketing and Entrepreneurship went to work for three companies in Limburg in early 2014, as part of the course in Value-Based Marketing. While working on an actual problem for an existing company, they were encouraged to apply everything they learned. Their proposals were aimed at providing a stronger position for the company concerned. The student teams were working in competition with each other and presented their proposals to a jury of business professionals, professors and experts. The project received funding from LimburgMakers, an initiative to strengthen the manufacturing industry in Limburg.

Tapijn

In 2014, a vision was presented for the Tapijnkazerne complex, which was purchased in 2013 by the university, province and municipality. It was decided that the complex would be open to the public and that the buildings would be used for education, research and related functions. In September, the Department of Knowledge Engineering took up residence in building Z, which was once the officers' mess. In early 2015, the EdLab (the university centre for educational innovation) and LaunchBase (an initiative of the Maastricht Centre for Entrepreneurship for budding student entrepreneurs) were housed in building X. About two hundred temporary study places also got a spot at Tapijn in 2015. Many of the allocations are temporary: from 2017, the buildings are likely to receive their structural allocation.

Breeding ground

At the end of 2014, a plan was presented for the Brightlands Maastricht Health Campus to undergo a metamorphosis over the next few years. Mosae Vita (a breeding ground for healthcare innovations that benefit the Limburg population) will be its calling card.

Power

In March 2014, Prof. Klaartje Peters accepted the endowed chair in Local and Regional Governance, and in her inaugural lecture she pointed to the radical changes taking place in local Dutch governance. She called for more attention to the shifting balance of power and influence.

Wo

The policy of Limburg municipalities regarding the participation of unemployment beneficiaries must be drastically overhauled. Professors Klosse and Muysken concluded in the 2014 report 'Back to Work: Comparing municipal reintegration policy in Limburg' that the current policy is ineffective.

Collaboratio

There was greater collaboration among Limburg companies in 2014. This increase in partnerships in the area of innovation contributes positively to Kennis-As Limburg. This was the conclusion of Maastricht University's Network Social Innovation (NSI) in its report 'Social Innovation Monitor Limburg 2014'.

Example

With the knowledge programme
Sustainable Care, four faculties and
Maastricht UMC+ want to improve
public health and the quality of
care in Limburg. The goal is to set a
national and international example for
developing innovative solutions for a
sustainable healthcare system.

International rankings

2015	2014	2013
	position 101	position 98
position 6	position 6	position 6
position 17	position 15	
	position 118	position 121
position 6	position 6	position 7
	position 260	position 281
	position 6 position 17	position 101 position 6 position 15 position 17 position 15 position 118 position 6 position 6

National rankings

Keuzegids guide to Dutch university bachelor's programmes

Bachelor's programme	2015	2014
Arts & Culture	5	4
European Studies	1	1
Dutch Law	3	1
Tax Law	1	1
European Law School	1	1
Economics & Business Economics	3	2
Fiscal Economics	1	1
Econometrics	1	1
International Business	1	1
Psychology	5	9
Medicine	6	2
Biomedical Sciences	5	5
Health Sciences	6	4
European Public Health	2	1
Knowledge Engineering	1	1
University College	1	1

Keuzegids guide to Dutch university master's programmes

Nine out of the 39 UM master's programmes assessed in 2015 came in first place, namely: Management of Learning, the research master's Cultures of Arts, Science & Technology, International & European Tax Law, Public Policy & Human Development, Forensic Psychology, and Health Sciences. A shared first place was obtained by Econometrics & Operations Research; and European Public Health and Global Health within the category 'Health Sciences'. Two programmes were awarded a Top Programme Quality Seal: Management of Learning (School of Business and Economics) and the research master Cultures of Arts, Science & Technology (Faculty of Arts and Social Sciences).

Elsevier's best study programmes

In 2014 seven UM bachelor's programmes took first place in the Elsevier rankings: International Business, Fiscal Economics, Tax Law, European Law School, European Studies, Knowledge Engineering and University College Maastricht.

Facts & figures

Education

	2014	2013
Enrolled students	16,121	15,671
Foreign students (%)	47%	47%
Student nationalities	107	108
Bachelor's programmes	17	17
Master's programmes	50	50

Research

	2014	2013
PhD degrees	286	246

Staff

	2014	2013
Professors, female	65	61
Professors, male*	366	310
Academic staff (FTE)	1,815	1,831
Administrative and support staff (FTE)	1,387	1,380
International academic staff (%)	39%	39%
International administrative and support staff (%)	7%	7%

^{*}The increase in 2014 is due to the registration of extraordinary professors in SAP.

Finances

	2014	2013
Total revenue (millions)	€378.00	€ 371.50
Government funding (millions)	€215.50	€ 206.30
Contract revenue (millions)	€ 88.80	€ 91.70
Indirect government funding (millions)	€ 18.20	€ 19.10
Third party funding (millions)	€ 50.30	€ 53.30

Alumni

	2014	2013
Alumni living in the Netherlands	36,108	34,427
Alumni living elsewhere in European	13,149	11,437
Alumni living outside Europe	2,493	1,407

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www.maastrichtuniversity.nl

Maastricht University is focused on improving the world through research and innovation. Internationalism is central to UM's strategic goals, curriculum, research and outlook. The 'Maastricht Learning Experience' integrates education and research, encourages global citizenship, and places our students at the forefront of their generation.